

## Christopher Woolard – Director Strategy and Competition

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### FINANCIAL CONDUCT AUTHORITY

External, Board & Executive Committee Meetings  
(Excludes meeting with regulated firms)

01 July – 30 September 2016

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|-------------------|-------------------------------------------|
| 01 July 2016      | Innovate Finance                          |
| 01 July 2016      | HM Treasury                               |
| 04 July 2016      | Payment Systems Regulator Board (PSR)     |
| 04 July 2016      | FCA Policy Steering Committee             |
| 04 July 2016      | UK Regulatory Network (UKRN)              |
| 05 July 2016      | UK Competition Network (UKCN)             |
| 05 July 2016      | Peer-to-Peer Finance Association          |
| 05 July 2016      | All-Party Parliamentary Group FinTech     |
| 06 July 2016      | UK Accreditation Service                  |
| 06 July 2016      | Global Counsel                            |
| 07 July 2016      | Innovate Finance                          |
| 08 July 2016      | FCA Executive Committee                   |
| 11 July 2016      | Thomson Reuters                           |
| 11 July 2016      | FCA Executive Regulatory Issues Committee |
| 12 July 2016      | British Bankers' Association (BBA)        |
| 13 July 2016      | Payment Systems Regulator Board (PSR)     |
| 14 July 2016      | Money and Mental Health Policy Institute  |
| 14 July 2016      | Competition and Markets Authority (CMA)   |
| 14 July 2016      | Financial Ombudsman Service (FOS)         |
| 15 July 2016      | HM Treasury                               |
| 15 July 2016      | The Pensions Regulator (PSR)              |
| 18 July 2016      | FCA Executive Committee                   |
| 18 July 2016      | HM Treasury                               |
| 18 July 2016      | FCA Policy Steering Committee             |
| 18 July 2016      | U S Securities and Exchange Commission    |
| 20 July 2016      | Social Media Compliance Ltd               |
| 20 July 2016      | New Model Adviser – Media                 |
| 21 July 2016      | Westbourne Economics                      |
| 22 July 2016      | HM Treasury                               |
| 22 July 2016      | 3 <sup>rd</sup> UK-Korean Financial Forum |
| 25 July 2016      | HM Treasury                               |
| 25 July 2016      | FCA Executive Regulatory Issues Committee |
| 26 July 2016      | FCA Executive Committee                   |
| 26 July 2016      | 5Live Drive Time – Media                  |
| 27 – 28 July 2016 | FCA Board Meeting                         |
| 27 July 2016      | Harvard University                        |
| 29 July 2016      | FCA Executive Committee                   |
| 29 July 2016      | HM Treasury                               |
| 09 August 2016    | D A C Beachcroft LLP                      |

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|------------------------|------------------------------------------------------------|
| 09 August 2016         | Pensions Ombudsman Service (POS)                           |
| 10 August 2016         | Citizens Advice                                            |
| 11 August 2016         | FCA Executive Diversity Committee                          |
| 12 August 2016         | Bank of England                                            |
| 15 August 2016         | Which                                                      |
| 15 August 2016         | FCA Policy Steering Committee                              |
| 16 August 2016         | BoringMoney                                                |
| 18 August 2016         | Experian                                                   |
| 18 August 2016         | Financial Times - Media                                    |
| 05 September 2016      | Financial Ombudsman Service (FOS)                          |
| 05 September 2016      | FCA Executive Regulatory Issues Committee                  |
| 06 September 2016      | Frontier Economics                                         |
| 07 September 2016      | Financial Ombudsman Oversight Committee (FOS)              |
| 07 September 2016      | The Pensions Regulator (PSR)                               |
| 07 September 2016      | FCA Executive Committee                                    |
| 08 September 2016      | Richard Harrington MP                                      |
| 08 September 2016      | Payment Systems Regulator (PSR)                            |
| 09 September 2016      | HM Treasury                                                |
| 09 September 2016      | Grant Thornton                                             |
| 12 September 2016      | FCA Policy Steering Committee                              |
| 13 September 2016      | FCA Executive Committee                                    |
| 14 September 2016      | Payment Systems Regulator Board (PSR)                      |
| 15 September 2016      | British Bankers' Association (BBA)                         |
| 15 September 2016      | The Economist – Media                                      |
| 15 September 2016      | University of Chicago                                      |
| 15 - 16 September 2016 | The 24th Pensions and Savings Symposium                    |
| 16 September 2016      | Money Advice Service (MAS)                                 |
| 19 September 2016      | Harvard Business School                                    |
| 19 September 2016      | FCA Executive Regulatory Issues Committee                  |
| 20 September 2016      | Federation of Small Businesses (FSB)                       |
| 20 September 2016      | The Investment Association                                 |
| 21 September 2016      | FCA Executive Committee                                    |
| 21 September 2016      | Money Saving Expert                                        |
| 21 September 2016      | Deloitte                                                   |
| 21 – 22 September 2016 | FCA Board                                                  |
| 22 September 2016      | British Bankers' Association – Speech Fintech Banking      |
| 23 September 2016      | HM Treasury                                                |
| 23 September 2016      | FCA Executive Committee                                    |
| 26 September 2016      | FCA Executive Committee                                    |
| 26 September 2016      | FCA Policy Steering Committee                              |
| 26 September 2016      | Financial Services Ombudsman (FOS)                         |
| 28 September 2016      | UK Competition Network (UKCN)/UK Regulatory Network (UKRN) |
| 28 September 2016      | Bank of England                                            |
| 28 September 2016      | P A Consulting                                             |
| 29 September 2016      | Entiq                                                      |
| 30 September 2016      | Confederation of British Industry (CBI)                    |

