

## Christopher Woolard – Executive Director of Strategy and Competition

### FINANCIAL CONDUCT AUTHORITY

#### External, Board & Executive Committee Meetings (Excludes meeting with regulated firms)

01 October – 31 December

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|-----------------|------------------------------------------------------|
| 01 October 2019 | FCA Executive Committee (ExCo)                       |
| 02 October 2019 | Bank of England                                      |
|                 | HM Treasury (HMT)                                    |
| 02 October 2019 | Calibrate Partners                                   |
| 02 October 2019 | Financial Ombudsman Service (FOS)                    |
| 02 October 2019 | Payments 20 (P20)                                    |
| 03 October 2019 | Payments 20 (P20) – Speaking Engagement              |
| 03 October 2019 | HM Treasury (HMT)                                    |
| 03 October 2019 | Competition Markets Authority (CMA)                  |
| 03 October 2019 | FCA Executive Regulation and Policy Committee (ERPC) |
| 04 October 2019 | Media – Press Conference                             |
| 07 October 2019 | HM Treasury (HMT)                                    |
| 07 October 2019 | Christians Against Poverty                           |
| 07 October 2019 | FCA Smaller Business Practitioner Panel (SBPP)       |
| 07 October 2019 | FCA Executive Regulation and Policy Committee (ERPC) |
| 07 October 2019 | Association of British Insurers (ABI)                |
| 08 October 2019 | FCA Executive Committee (ExCo)                       |
| 10 October 2019 | UBS Hedge Fund COO Conference – Speaking Engagement  |
| 10 October 2019 | Investment Association (IA)                          |
| 11 October 2019 | FCA Executive Committee (ExCo)                       |
| 14 October 2019 | Refinitiv                                            |
| 14 October 2019 | FCA Executive Regulation and Policy Committee (ERPC) |
| 15 October 2019 | NewDay                                               |
| 15 October 2019 | Financial Services Compensation Scheme (FSCS)        |
| 15 October 2019 | Manchester Digital                                   |
| 16 October 2019 | Open Banking                                         |
| 16 October 2019 | A J Bell                                             |
| 16 October 2019 | Which?                                               |
| 17 October 2019 | Media - BBC                                          |
| 17 October 2019 | Bank of England                                      |
| 18 October 2019 | Innovate Finance                                     |
| 18 October 2019 | HM Treasury (HMT)                                    |
| 18 October 2019 | Oliver Wyman                                         |

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| 21 October 2019     | Future of Regulation – Speaking Engagement                                                      |
| 21 October 2019     | Media – Financial Times                                                                         |
| 21 October 2019     | Cicero                                                                                          |
| 21 October 2019     | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 22 October 2019     | Oliver Wyman                                                                                    |
| 22 October 2019     | The Pension Regulator (TPR)                                                                     |
| 22 October 2019     | FCA Executive Committee (ExCo)                                                                  |
| 23-24 October 2019  | FCA Board                                                                                       |
| 28 October 2019     | City of London Corporation                                                                      |
| 28 October 2019     | RateSetter                                                                                      |
| 28 October 2019     | Zopa                                                                                            |
| 28 October 2019     | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 29 October 2019     | Funding Circle                                                                                  |
| 29 October 2019     | New Financial                                                                                   |
| 30 October 2019     | International Organization of Securities Commissions (IOSCO) - Madrid                           |
| 31 October 2019     | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 01 November 2019    | FCA Executive Committee (ExCo)                                                                  |
| 01 November 2019    | HM Treasury (HMT)                                                                               |
| 01 November 2019    | Securities and Futures Commission - Hong Kong                                                   |
| 04 November 2019    | Ernst & Young                                                                                   |
| 04 November 2019    | The Federal Financial Supervisory Authority (BaFin)                                             |
| 05 November 2019    | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 05 November 2019    | Treasury, Australian High Commission                                                            |
| 05 November 2019    | UK Finance – Speaking Engagement                                                                |
| 06-08 November 2019 | International Organization of Securities Commissions (IOSCO) - Singapore                        |
| 11 November 2019    | HM Treasury (HMT)                                                                               |
| 11 November 2019    | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 11 November 2019    | Grant Thornton                                                                                  |
| 12 November 2019    | FCA Executive Committee (ExCo)                                                                  |
| 12 November 2019    | FCA Oversight Committee – FOS                                                                   |
| 12 November 2019    | FCA Oversight Committee - FSCS                                                                  |
| 13 November 2019    | FCA Board                                                                                       |
| 14 November 2019    | FCA Executive Diversity Committee (EDC)                                                         |
| 14 November 2019    | Oliver Wyman                                                                                    |
| 14 November 2019    | Chartered Insurance Institute (CII)                                                             |
| 14 November 2019    | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 15 November 2019    | Payment Systems Regulator Board (PSR)                                                           |
| 15 November 2019    | ClearGlass                                                                                      |
| 15 November 2019    | Financial Ombudsman Service (FOS)                                                               |
| 18 November 2019    | Bank of England                                                                                 |
| 18 November 2019    | FCA Executive Regulation and Policy Committee (ERPC)                                            |
| 19 November 2019    | The rising scams threat – developing a collaborative approach - FCA Event – Speaking Engagement |
| 19 November 2019    | FCA Executive Committee (ExCo)                                                                  |
| 20 November 2019    | Harvard Business School                                                                         |
| 20 November 2019    | Money and Pension Service                                                                       |
| 20-21 November 2019 | FCA Board                                                                                       |

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| 22 November 2019 | Commissioner for Public Appointments                 |
| 22 November 2019 | Clifford Chance                                      |
| 22 November 2019 | Financial Services Compensation Scheme (FSCS)        |
| 25 November 2019 | Equality and Human Rights Commission (EHRC)          |
| 25 November 2019 | Bank of England                                      |
| 25 November 2019 | Financial Ombudsman Service (FOS)                    |
| 25 November 2019 | FCA Executive Regulation and Policy Committee (ERPC) |
| 27 November 2019 | Funding Circle                                       |
| 27 November 2019 | FCA Oversight Committee                              |
| 27 November 2019 | FCA Executive Committee (ExCo)                       |
| 28 November 2019 | Media – BBC You and Yours                            |
| 29 November 2019 | Financial Ombudsman Service (FOS)                    |
| 02 December 2019 | Bank of England                                      |
|                  | HM Treasury (HMT)                                    |
| 02 December 2019 | UK Finance                                           |
| 04 December 2019 | Financial Ombudsman Service (FOS)                    |
| 04 December 2019 | FCA Consumer Panel                                   |
| 05 December 2019 | HM Treasury (HMT)                                    |
| 05 December 2019 | FCA Executive Committee (ExCo)                       |
| 05 December 2019 | Bank of England                                      |
| 09 December 2019 | Federation of Small Businesses (FSB) - Frankfurt     |
| 10 December 2019 | FCA Markets Practitioner Panel (MPP)                 |
| 10 December 2019 | London Stock Exchange – Speaking Engagement          |
| 10 December 2019 | FCA Practitioner Panel (PP)                          |
| 12 December 2019 | FCA Board                                            |
| 13 December 2019 | Financial Ombudsman Service (FOS)                    |
| 16 December 2019 | Innovate Finance                                     |
| 16 December 2019 | FCA Executive Regulation and Policy Committee (ERPC) |
| 16 December 2019 | FCA Executive Committee (ExCo)                       |
| 18 December 2019 | FCA Executive Committee (ExCo)                       |
| 18 December 2019 | HM Treasury (HMT)                                    |
| 18 December 2019 | Media – Daily Mail                                   |
| 18 December 2019 | Stop Scams UK                                        |
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